

California

BASE CLOSURE NEWS

In this issue...

*Hanjin Shipping to Lease Former
Long Beach Naval Properties.....1*

*Agency Designates 3 Former Bases
as LAMBRA Zones.....4*

*Brigadier General Relinquishes
McClellan.....5*

*Presidio Digital Arts Complex Under
Review.....6*

*Naval Air Station, FISC, Conveyed to
Alameda.....7*

*FORA Takes Action to Transfer
Fort Ord Lands.....8*

*Nine State Communities Share
\$1 Million in Defense Grants..10*

*California Military Base
Reuse Efforts.....11*

Two New Reports.....14

Upcoming Events.....15

July 2000

Hanjin Shipping to Lease Former Long Beach Naval Properties

Hanjin Shipping Company of South Korea has signed a letter of intent to lease a 375- acre container terminal being built at the site of the former Long Beach Naval Station and Naval Shipyard on Terminal Island. Port officials announced in March the letter precedes final negotiations on a formal lease which, when signed, is expected to generate port revenues of \$42 million per year.

“The letter of intent indicates that Hanjin plans to lease the former Naval site for the largest container terminal in Long Beach, said port Executive Director, Richard D. Steinke, who signed the letter for the port. “Now that it is signed, we will begin lease negotiations.”

see Hanjin Shipping to Lease on page 2.



Photo: (above) A Hanjin vessel docked at the Port of Long Beach Terminal A.

Hanjin Shipping to Lease, continued

The letter spells out the terms that are expected to be finalized in the lease. According to the document, Hanjin will enter into a 25-year lease for 375 acres on Pier T.

“We are pleased to once again be involved with the Port of Long Beach in the development of a new container handling facility,” said N.U. Park, Executive Vice President and Managing Director of Hanjin’s American headquarters. “Over the years, we have enjoyed a successful relationship, not only with the Port of Long Beach but also with the city of Long Beach. We are proud to be part of this community. And we are convinced that we will continue to prosper and contribute to the economic well-being of the region through the development of this new facility,” Park said. Hanjin’s new terminal is expected to employ 600 management employees and union dockworkers.

The South Korea steamship line, a Long Beach customer since 1979, already operates the port’s largest terminal—a 170-acre facility opened in 1997. Its new Pier T terminal will include 5,000 lineal feet of wharf, 50-foot water depths, a dockside rail yard, and 12 to 14 “post-Panamax” sized cranes capable of unloading ships too wide for the Panama Canal.

In May, U.S. Agriculture Secretary Dan Glickman and U.S. Trade Representative Charlene Barshefsky visited Hanjin’s Pier A terminal to help send off a shipment of Sunkist citrus fruit. This was the first shipment of U.S. citrus to China since 1980 when American citrus was quarantined because of the Mediterranean fruit fly. California Agriculture

Secretary Bill Lyons and Long Beach Harbor Commissioner John Kashiwabara also attended the ceremony.

Hanjin’s new terminal will be constructed in two phases with the 260-acre Phase I scheduled for completion in the spring of 2002. That phase will encompass land formerly used for the Long Beach Naval Station, the Navy Mole (breakwater), and the western portion of the Naval Shipyard.

Phase 2 will include an additional 115 acres of former Naval Shipyard property, and will be opened in the spring of 2003. Neither phase will include some 33-acres that have been set aside for a ship repair facility.

The port has already cleared structures from approximately 200 acres of the former naval properties. Dredging of the West Basin for the terminal is 60 percent complete, and more than half of the underground utilities have been installed, and 450 feet of concrete wharf decking have been constructed. The design of Hanjin’s gate complex, the rail yard and other terminal facilities will begin after the lease is signed.

Hanjin moved into its first dedicated terminal in the United States on Long Beach’s Pier C in 1991. The company later moved from the 57-acre site to a new 170-acre site on Pier A in September 1997. Hanjin’s Pier A terminal is currently the largest terminal in Long Beach. Last year, Hanjin moved more than 1 million twenty foot container units through its Pier A terminal in 1999.



Photo: The Long Beach Navy Reuse Project involves 500 acres of new container terminals, a ship repair facility, liquid bulk petroleum terminal, lumber and steel terminals, and police headquarters.

Port of Long Beach Navy Reuse Project

What: 500 acres of new container terminals, a ship repair facility, liquid bulk petroleum terminal, lumber and steel terminals, and police headquarters.

Who: Project will be developed by the Port of Long Beach

Where: Former Long Beach Naval Station and Long Beach Naval Shipyard land on Terminal Island

When: Hazardous waste cleanup begins this summer

Jobs: More than 3,500 temporary construction jobs and 1,000-plus permanent terminal jobs.

The Port of Long Beach proceeded with redevelopment of the closed Long Beach naval complex, although Congress blocked a deal with China Ocean Shipping Company to lease a proposed shipping terminal at the site. Congress barred a lease with COSCO because they said the Chinese might use the former Navy facility for military purposes and intelligence gathering. COSCO has operated for 17 years in Long Beach, almost all times as a neighbor of the Navy.

After seven years of debate, hearings and studies, the Navy, the Long Beach Board of Harbor Commissioners and the City Council determined that the best use for the 500-acre former naval property is largely for port shipping terminals.

For information about the Port of Long Beach Navy Reuse Project, contact Kim Kabar, Public Affairs/Special Projects Manager, at (562) 590-4124.▲

Agency Designates 3 Former Bases as LAMBRA Zones

During the last 90 days, California Trade and Commerce Agency Secretary Lon S. Hatamiya, has been very busy visiting new Local Agency Military Base Recovery Area (LAMBRA) Zones. Since March 31, 2000, the Secretary has officiated in three separate Memorandum of Understanding (MOU) agreements.

The former Norton Air Force Base, now known as, the San Bernardino International Airport and Trade Center, the first of the three new LAMBRA's, became official on April 1, 2000. The Inland Valley Development Authority is the lead agency that competed to win this coveted designation. Secretary Hatamiya and IVDA Co-Chair Judith Valles signed the MOU.

During the signing ceremony at the former Norton Air Force Base, Secretary Hatamiya noted that the 1988 closure of Norton Air Force Base sapped 10,000 jobs from the San Bernardino economy— jobs that have been difficult to replace. Through the efforts of the IVDA, 80 tenant businesses have taken residence there, employing more



Photo: (back row) Congressman Joe Baca (D-San Bernadino) and California State Senator Nell Soto (D-Ontario) observe Mayor Judith Valles and Trade and Commerce Secretary, Lon Hatamiya sign the MOU proclaiming the San Bernadino Airport as the fifth LAMBRA zone.

than 2,000 full-time workers. Local officials believe that the designation will further their efforts in business attraction and job creation.

Effective June 1, 2000, Alameda Point, the former Alameda Naval Air Station, became a LAMBRA Zone. Secretary Hatamiya, and James Flynt, Executive Director of the Alameda Reuse and Redevelopment Authority (ARRA) signed jointly the MOU.

The MOU was signed at City Hall West at Alameda Point,

bringing to fruition nearly three years of work. ARRA earned conditional LAMBRA designation in April 1997. The closure of the Naval Air Station drained more than 5,000 jobs from the local economy. Through the City's reuse efforts, the former base has attracted 85 businesses employing more than 1,800 full time workers.

Mather Field and McClellan Air Force Base are the most recent to have earned final designation under the LAMBRA Program. The designation was effective July 1, 2000. Secretary Hatamiya and Board of Supervisor Chair

Roger Dickenson signed the MOU at McClellan Air Force Base.

Officially named the Mather Field/McClellan Park LAMBRA Zone, these installations were conditionally designated in June 1999. The closure of the two Air Fields eliminated 14,500 jobs from the local economy (Mather 3,000 workers and McClellan 11,585 workers). Through the County's base reuse efforts the former bases have attracted 62 tenants (45 Mather, 17 McClellan) employing over 3,000 workers.

Mather/McClellan Park is the sixth LAMBRA Zone under the program. The other LAMBRA's

already in operation in the State include Southern California Logistical Airport (formerly George AFB in Victorville); Castle Airport in Atwater; and Mare Island Naval Shipyard (Vallejo).

The seventh conditionally designated LAMBRA is the former Marine Corp Air Station, Tustin. The Agency is waiting for the Department of the Navy to complete the needed environmental documents before final designation can be considered. For information contact Patrick McGuire, Trade and Commerce (916)327-2236.

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LAMBRA Program benefits:

- ▲ Up to 100 percent Net Operating Loss (NOL) carry-forward. NOL may be carried forward 15 years;
- ▲ \$26,894 or more for companies in state tax credits for each qualified employee hired up to \$2 million per year with a few provisions;
- ▲ Sales tax credits on the purchase of \$20 million annually of qualified machinery and machinery parts;
- ▲ Up-front expensing of certain depreciable property, up to \$40,000 annually;
- ▲ Unused tax credits can be applied to future tax years, stretching out the benefit of the initial investment.

Brigadier General Relinquishes McClellan

At a momentous afternoon Change of Leadership Ceremony held at the flagpole of Building One, McClellan Air Force Base, Brigadier General Michael P. Wiedemer relinquished his command. On April 10, 2000, the 37th and final military commander handed over the Sacramento Air Logistics Center operation to civilian Director, James C. Barone.

Barone has assumed leadership as the Director of Logistics until the base closes on July 13, 2001. The Center employs about 4,200 civilian and 3,500 military personnel.

General George T. Babbitt presided the



formal event marking the first time in 62 years of operation the Center is under civilian command. Wiedemer has received orders for the position of Director of Requirements, Air Force Materiel Command, Wright-Patterson Air Force Base, Ohio. ▲

Presidio Digital Arts Complex Under Review

The Presidio Trust, the seven-member board appointed by President Clinton to manage the Presidio, is accepting public comment on the designs of the Letterman Digital Arts Center until Aug. 15, 2000. The Trust has

Lucas, creator of the “Star Wars” epic, envisions the Center as a centerpiece of the digital revolution. LDA has proposed to replace the existing hospital and research facilities on the 23-site with 900,000 square feet of space to

2013—the year Congress has mandated that it be self-sufficient—is \$36 million.



Photos: (Right) An artist rendering of Lucasfilm's digital arts complex that will replace the army hospital site at the Presidio(left).

already executed a Record of Decision (ROD) approving the Center as the development alternative for the 23-acre site where the Letterman Army Medical Center now stands vacant. The ROD allowed the Trust to finalize the terms of a lease and development agreement with Lucasfilm's Digital Arts, LTD. (LDA), and to proceed with review of LDA's refined proposed project design.

Famed film Director George

house several companies and organizations affiliated with Lucasfilm, including Industrial Light & Magic, the THX Group, LucasArts Entertainment Company, Lucas Learning, LucasOnLine, and the George Lucas Educational Foundation.

The Letterman Digital Center is being counted on for at least \$5 million a year in rent payments. Estimated annual operating expense for the Presidio by

As presented in the EIS, the site plan for the proposed campus includes underground parking, a café, a coffee bar, and a seven-acre public park with a water feature and promenade. For more information about the Presidio, contact Ron Sonnenshine at (415) 561-5300. ▲

Naval Air Station, FISC, Conveyed to Alameda

William Cassidy, Deputy Assistant Secretary of the Navy delivered the keynote address at the Naval Air Station Alameda Conveyance Ceremony. The event took place on June 20th, 2000 on the lawn in front of Alameda Point. Mayor Ralph Appenzato, Alameda City Council Members, as well as other dignitaries shared in the ceremonial signing of the conveyance documents.



Photo: William Cassidy, Deputy Assistant Secretary of the Navy, signs over the Naval Air Station and Fleet Industrial Supply Center to the City of Alameda.

On June 6th, 2000, the Alameda City Council and the Alameda Reuse and Redevelopment Authority (ARRA) authorized execution of the conveyance documents with the United States Government for the Naval Air Station, Alameda (NAS) and the Fleet Industrial Supply Center (FISC). Last year, the President endorsed the no-cost Economic Development Conveyance legislation, citing Alameda as one of four local communities across the nation for successful military base conveyance. HUD also has recognized Alameda's base reuse process as a national model for accommodating housing needs of homeless families.

"Execution of these documents is a major milestone in the process of returning approximately one third of the land area of our City to economically productive use" said Alameda Mayor Ralph Appenzato. "Last week, the Alameda City Council and I approved an agreement with the Catellus Corporation to redevelop the first 215 acres of former Navy property, which consists of a 1.3 million square

foot high tech-business park, 11 acre waterfront public space, and 500 new homes, including a 39 unit multi-family project for former homeless veterans."

Since its closure, the Alameda Reuse and Redevelopment Authority has leased over 1.5 million square feet of buildings at the air station and generated approximately 2,000 new jobs. All of the former officer housing is occupied. For more information about Alameda Point, contact Nanette Banks, Business and Special Projects Management at (510) 864-3400. ▲

FORA Takes Action to Transfer Fort Ord Lands

The Board of Directors of the Fort Ord Reuse Authority (FORA) took steps to unanimously approve a Memorandum of Agreement (MOA) with the United States Army. The MOA will result in a transfer of a approximately 5,300 remaining acres of the former military base to local communities for economic redevelopment of the area.

The next step in the property transfer process requires confirmation of the MOA by the Army and a review by the Department of Defense. Upon authorization, property transfer of approximately 375 acres in Marina, Seaside and Monterey County is expected to begin within 90 days.

Other transfers within the 5,300 acre total will occur in phases over the next six to seven years as properties are determined



to be clear of environmental hazards or contamination. The additional transfers will include land to cities of Monterey, Marina, Seaside, Del Rey Oaks and Monterey County.

“The Board’s action was the first step. Final approval of the MOA will be a landmark event signaling an exciting transition from federal authority to local control of this property for economic redevelopment in the Monterey Bay region,” says Edith Johnsen, Monterey

County Supervisor and FORA Board Chair.

The Fort Ord Army Base was the largest of the base closures originally announced in 1991. The closure caused considerable local concern as nearly 35,000 military and civilian personnel relocated from the area and hundreds of local businesses closed or were severely impacted, causing an economic decline within local communities.

“The City of Marina

was one of the hardest hit during the closure,” says Marina Mayor Jim Perrine. “Approval of the MOA means that local cities and their residents will finally be able to enter a period of restoration and vitality and Marina will have the chance to act on its vision as new jobs, business and housing opportunities become available over time.”

Final approval of the MOA will also offer opportunity for economic redevelopment in the City of Seaside

Photos: Properties of the Fort Ord redevelopment site; most of the 28,000 acres have already been conveyed for preservation, education and research purposes.



according to Seaside Mayor Jerry Smith.

“Approval of the MOA is important to the overall economic health of Seaside. Through expanded revenues, as well as the new jobs and housing that will become available in coming years, we will share in reclaiming the losses we experienced from closure of the former Army base.”

For the City of Del Rey Oaks, the future of the city is directly tied to the successful reuse

of the former Fort Ord area, according to its Mayor, Jack Barlich.

“Execution of this Agreement will be a great new day in the history of the Monterey and surrounding areas.”

The FORA Base Reuse Plan was adopted in 1997 and governs reuse that will occur on the former military base. The approximately 5,300 acres slated for economic redevelopment by local communities is about one-fifth of the total 28,000 acres formerly occupied by the military.

Most of the land has already been conveyed for preservation, education and research uses to the Bureau of Land Management; California State University, Monterey Bay for the new college campus; University of California, Santa Cruz for a research and technology center; and to Marina for the Marina Municipal Airport. Several other properties are being directly transferred for a variety of additional educational, recreational and social service uses, and the Army will retain

a smaller portion of land for military uses.

Fort Ord properties within the 5,300 acres will be transferred at no cost, first to FORA, then from FORA to local jurisdictions. Monies generated from sale or lease of properties will then be applied to costs associated with infrastructure improvements needed to support redevelopment of the former base for civilian use. Contact FORA for information about Fort Ord properties at (831) 883-3672. ▲

Nine State Communities Share \$1 Million in Defense Grants

In May, Trade and Commerce Agency Secretary Lon S. Hatamiya announced nine more California Defense Adjustment Matching Grant Award recipients. California communities and cities will share the remaining \$1 million in State matching grants designed to further economic development projects in areas of California impacted by a military base closure. In January, the State previously awarded nearly \$2 million to 16 California communities and cities impacted by base closures. Following are capsule summaries for each community.

▼ **Victor Valley Economic Development Authority (San Bernadino County), \$31,250—**

Grant funds will be put to work with a federal funding match of \$187,500 toward developing a master plan to assess and describe water, sewer and storm drain requirements to meet the needs of the Southern California Logistics Airport (formerly) George AFB, which closed in 1994). Key project contact: Richard Cole at (760) 246-6115.

▼ **City of Pomona (Los Angeles County), \$150,000—**City planners will parlay a state grant of \$150,000 along with a federal match of \$1.1 million to conduct roadway, water, and sewer infrastructure improvements and convert a closed military contractor's facility to new industrial uses. Key project contact: Bill Bopf at (909) 620-2410.

▼ **Department of Military Base Conversion (Sacramento County) \$150,000—**Together with a \$600,000 federal grant, the County of Sacramento will use \$150,000 in state funds to conduct improve-

ments in water, sewer and storm drain utilities to support air cargo sorting facilities at the former Mather Air Force Base. Key project contact: Peter Byrne at (916) 874-0727.

▼ **Alameda Redevelopment and Reuse Authority (Alameda County), \$150,000—**This grant calls for an upgrade of buildings at the former Alameda Naval Air Station to meet health and safety standards for future leasing opportunities, and upgrade the water system in currently leased buildings at the Naval Air Station. The federal match is \$1.8 million. Key project contact: Nanette Banks at (510) 749-5920.

▼ **Fort Ord Reuse Authority (Monterey County), \$150,000—**Combined with a \$2 million federal grant, local planners will construct roadway connections between the former Fort Ord and the existing roads within communities adjacent to Fort Ord. Key project contact: Ivana Bednarik at (831) 883-3672.

▼ **CalPTac/West Valley Mission Advancement Foundation (Santa Clara County) \$81,250—**Local planners will parlay a federal match of \$150,000 toward providing services to assist small companies in Northern California obtain defense contracts. Key project contact: Sue Coastes at (408) 871-4390.

▼ **City of Tustin (Orange County), \$110,708—**Grant funds will be used to conduct final revision

SEE Defense Grants, page 13

Mather—New Building for the Governor’s Office of Emergency Services

Mather Airport Celebrates 5-Year Anniversary

There has been another groundbreaking at Mather. This time for the new Governor’s Office of Emergency Services that is now being built at the old Air Force base. The planned \$20 million dollar construction project will soon be a 110,000 square foot, two-story complex that is expected to be a landmark. The emergency operations center prominently features an architectural design that is sleek, transparent and made of steel and glass. Roof top glazing brings controlled natural light into the interior space.

For state emergencies, flexible office space consolidates over 400 staff and administrative personnel; and, it provides surge space for 100 plus allied agency staff—federal, state and local officials. The state-of-the art operations wing will be enclosed and “internally focused”—as a true command center for monitoring, dispatching and strategic planning for disaster response and emergency preparedness.

The County of Sacramento and the Sacramento County Airport System held a two-day celebration to mark the 5th anniversary of Mather Airport. The afternoon Mather Airport 2000 event featured an open house and tour of the facilities. Participating companies were General Aviation Terminal, Airborne Express, Emery Worldwide, Sheriff’s Air Operations Bureau and Subsea Systems.

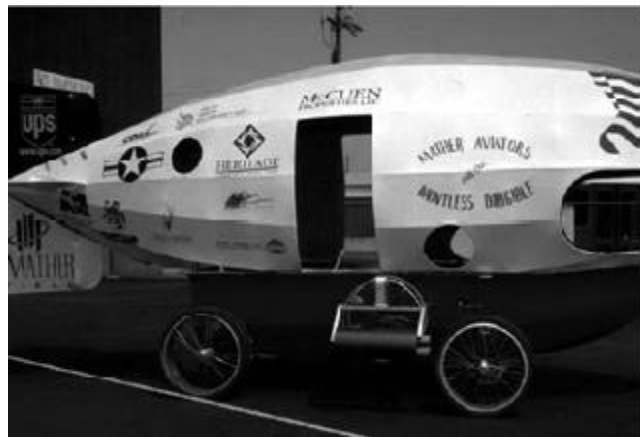


Photo: Vintage aircraft were put on display at the Mather 2000 celebration.

Also, featured was a display of over 20 vintage and modern aircraft, Flightline Tours, barbecue lunches and a ceremonial cake cutting. Invited speakers included Congressman Richard Pombo, Assemblyman Anthony Peschetti, Supervisor Roger Dickinson, Supervisor Don Nottoli and Director of Airports G. Hardy Acree. Contact Mary Leonard, McCuen Properties at (916) 366-6300. ▲

SAN DIEGO NAVAL TRAINING CENTER: Coalition Fails to Block Transfer

U.S. District Court Judge Thomas Hogan denied a request by a coalition of Kumeyaay Indian Tribes to block the transfer of 279 acres at the San Diego Naval Training Center from the federal government to the city.

The decision enables the city to proceed with a \$500 million plan of redevelopment and to receive the first of three anticipated land transfers of the former Navy boot camp.

In the suit, the Indians alleged the federal Bureau of Indian Affairs was guilty of a breach of trust for failing to represent the tribes in their pursuit of the training center property. The training center was closed in spring 1997 after nearly 75 years of operation.

The City Council adopted a blueprint for 435 of the 500-plus acres, which includes the construction of two hotels, 350 housing units, 70 acres of parks, a golf course, an arts center, an educational center in addition to office and commercial space.

On June 17th, 2000, San Diego Mayor Susan Golding, the City Council, along with master developer, Corky McMillin Companies put on a conveyance celebration and open house. To commemorate the Navy's transfer of NTC to the city, participants joined in a momentous occasion of festivities while they learned of the city's redevelopment plans and went on tours.



Photo: Elegant historic properties of the San Diego Naval Training Center will be the heart of a new community.

On April 30, 1997, all active military use of the naval base concluded. When it was determined that NTC would close, Mayor Susan Golding convened a 26 member community advisory committee to develop a reuse plan for the property. With the help of five subcommittees, the reuse planning group discussed, negotiated and approved a reuse plan. With support from the City Council, the Corky McMillin Companies began exclusively negotiating as the proposed master developer of the project in July 1999. For more information about redevelopment contact Megan Conley of Corky McMillin Companies at (619) 336-3647. ▲

DTSC Concludes Public Comments on Fort Ord Site East Garrison Area

As March ended, the California Department of Toxic Substances Control (DTSC) concluded public comments on a closure plan for Fort Ord's East Garrison Area. This area, one of four designated reuse sites at the former army base, was used between 1973 and 1994 to store a range of hazardous materials. They included electrical transformers with oil containing polychlorinated bi-phenyls (PCB's) solvents, waste oil and grease.

The site will undergo clean closure; no hazardous waste will remain after completing closure of the unit and any remaining structures and soil will be decontaminated, disposed as hazardous waste, or remediated as necessary.

The closure plan under review was initially submitted in October 1991, to the U.S. Environmental Protection Agency (USEPA) in compliance with the Resource Conservation and Recovery Act (RCRA). At that time USEPA was responsible for approving such documents. RCRA is the federal law governing the storage, treatment and disposal of hazardous waste. In 1992 the State of California was granted authorization by USEPA to implement the RCRA program. As the lead state agency, DTSC has jurisdiction for implementing both RCRA and California's hazardous waste program. In 1995 the Army resubmitted a revised Plan to both USEPA and DTSC. ▲

Defense Grants—continued from page 10

and preparations of an environmental impact report and prepare a business and development plan for the former Marine Corps Air Station in Tustin. The federal match is \$582, 899. Key project contact: Dana Ogden at (714) 573-3116.

companies in obtaining federal government defense contracts. Key project contact: Alice Astafa.

For more information about CDAM Grants, contact Jeffrey Lin at (916) 322-3507. ▲

▼ **CSU-Hayward Foundation (Alameda County), \$130,000**—This project calls for the expansion of an environmental technology business incubator located at the former Alameda Naval Air Station. A \$260,000 federal match will assist. Key project contact: Sam Doctors at (510) 749-3977.

▼ **Federal Technology Center (Sacramento County), \$75,000**—The 10-county Northern California region will benefit from this grant, parlayed with a \$150,000 federal match. Plans call for the development of a one-stop center to assist local

New Hamilton Partnership Completes First Phase

Nearly all of the 548 Phase I homes have been sold at Hamilton Field in Novato, California. Restoration of the Hamilton Town Center (Building 500) the old firehouse, and the amphitheater is also complete. Brand new ball fields are ready for use. The Partnership is looking forward to Phase II when approximately 254 homes will be up for sale and a large city park will be started. ▲

The Upside of Base Closure: Tools for Reinvesting in Communities.

Soon to be released by the East Bay Conversion and Reinvestment Commission (EBRC) is a new report called *The Upside of Base Closure: Tools for Reinvesting in Communities*.

EBRC, an Alameda County-based firm, evaluates a range of defense conversion issues—dislocated base workers as they undergo difficult transitions; spreading the benefits of base redevelopment throughout the community; and, protecting and enhancing the environment. It closely looks at real-world decision making especially at the community level.

In 1993 Congress authorized four pilot projects charged with seeking ways to improve the defense conversion process. Then Congressman Ronald

Dellums of California's Ninth Congressional District convened the EBRC to manage one project in Alameda County, California. In 1996 the EBRC presented its findings in a report that focused on "planning" entitled *Defense Conversion: A Road Map for Communities*. Subsequently, Congress authorized a follow-up pilot project, focusing on "implementation." This is the report of that second pilot project, setting forth lessons from the four BRAC rounds.

Forthcoming in July 2000, this publication can be obtained by contacting the East Bay Conversion and Reinvestment Commission, 1333 Broadway, Suite 1020, Oakland, CA 94612. Or, call David K. Wilson, Executive Director at (510) 834-6928. ▲

From Barracks to Business: EDA Report Culminates Four-Year Study on BRAC

Managing a closed military base was beyond the experience of most local people and their governments. No one knew just what it would involve or how to do it. Profiled on the pages of this special report entitled *From Barracks to Business: The M.I.T. Report on Base Redevelopment*, are instances of how the local community decided to take charge of their base.

Published in March 2000 by the U.S. Department of Commerce, Economic Development Administration,

the MIT Project on Base Redevelopment began in 1995 the nationwide study of how local communities responded when the federal government closed their bases. Researchers Bernard J. Frieden and Christie I. Baxter used a case study approach to see how communities organized themselves to take on the task of redevelopment, confronted the economic challenges, managed the redevelopment process, and learned to be effective. To obtain a copy of this report, visit the reports and publications section on EDA's website at <http://www.doc.gov/eda>. ▲

UPCOMING EVENTS

July 27-28, 2000: *E-Commerce 2000 Conference*, Sacramento, CA A state-of-the-art event featuring top Web experts from around the country. Get up to speed on e-commerce best practices, new Web tools, and leading-edge marketing innovations that drive customers to your site. Call toll-free 1-800-682-5078. Online at <http://www.natsem.com>.

August 3-4, 2000: *Economic Development Planning*, Doubletree Hotel, Monterey California. The essentials of a successful economic development program begin with effective planning and strategic thinking regarding a community's future goals. The road to prosperity requires that the plan meet the needs of the community while recognizing local resource constraints. For more information visit <http://www.cued.org>.

August 5-8, 2000: *2000 National Association of Installation Developers (NAID) Annual Conference*, Doubletree Hotel, Monterey, CA. For more information contact the National Association of Installation Developers (NAID) at <http://www.naid.org>.

October 11-13, 2000: *Brownsfield 2000 Research and Regionalism: Revitalizing the American Community*, Atlantic City Convention Center, Atlantic City, New Jersey. Sponsored by the Engineers' Society of Western Pennsylvania, Environmental Protection Agency, International City/County Management Association; checkout www.brownsfields2000.org for more information.

October 30-November 1, 2000: *The National Fall 2000 Small Business Innovation Research Conference*, Meydenbauer Center, Bellevue, WA. In 2000, the Federal SBIR Program will fund more than \$1 billion in early stage R & D projects at small technology firms—projects with the potential for commercialization in private and government sector markets. In addition, the STTR Program will fund \$60 million in cooperative R&D projects involving small businesses and universities or federally funded research labs. For more information email: SBIR@zyn.com, or call (360) 683-5742.

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Current Status of Reuse Efforts at California Military Base Closure and Realignment Sites is another publication of the California Trade and Commerce Agency. It is available on the Internet at www.cedar.ca.gov